



Together for health, resilience and competitiveness

Strategy for international
collaboration 2025–2028



MINISTRY OF THE INTERIOR
AND HEALTH OF DENMARK

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Foreword

The geopolitical landscape is undergoing rapid change. Health policy has increasingly become a matter of security policy. Support from major donors for global health initiatives is declining. At the same time, the competitiveness of the life science industry is under pressure, affecting the resilience of both Denmark and Europe.

This calls for a focused health diplomacy effort.

The Ministry of the Interior and Health is an active global player. This role is essential not only in addressing global health challenges but also in ensuring access to the latest knowledge and the most effective solutions for the benefit of our health system and the people of Denmark.

Through international organisations, we work to secure the best possible framework conditions for Danish healthcare and life science. This applies not least to the EU, which plays an increasingly important role in shaping Danish health policy.

Health and life science are Danish strongholds, and Denmark can contribute significantly to improving health globally. We can do this through strong bilateral partnerships, active multilateral engagement and through our research and industry, which contribute to developing the healthcare solutions of the future.

With this strategy, we set a clear direction for our international engagement and establish a framework for the Ministry of the Interior and Health to be a reliable partner in promoting global health. Together, we can improve health and contribute to a better future – both for Denmark and for the world.

I wish you an engaging and inspiring read.

Sophie Løhde,
Minister for the Interior
and Health



With this strategy, we bring together the ministry and its agencies around the most important international objectives and priorities for the ministry and for Denmark.

The strategy commits us to working more closely together – both internally and externally with other ministries, international organisations, private stakeholders and civil society. Only through coordinated efforts can we achieve the necessary impact and contribute to solutions that make a difference both globally and nationally.

This strategy defines the overall direction for our collective international commitment. It clarifies where to focus our efforts and how we can work most effectively together to promote Danish interests and contribute to global health objectives. I look forward to working together to translate this strategy into concrete action – strengthening both Denmark and the international health agenda.

Svend Særkjær,
Permanent Secretary



Introduction

At the Ministry of the Interior and Health, we work to promote health and welfare in Denmark. We aim to increase the number of healthy life years and to ensure a robust health system in continuous development.

From this starting point, the ministry works to address global health challenges and to promote Danish interests through international cooperation. The global landscape is undergoing significant change and we need to adapt our efforts accordingly.

This is why the Ministry of the Interior and Health presents a comprehensive strategy for international cooperation in health.

Purpose

This strategy sets out the direction and objectives for the ministry's overall international commitment. Its purpose is to establish a clear framework for shared strategic goals. The strategy is our tool for prioritising, coordinating across the organisation and creating long-term value.

Vision

The vision of the strategy is for Denmark to remain a globally recognised leader in health, contributing to the development of sustainable healthcare solutions and to the management of global challenges. At the same time, we must make use of our influence to secure the best possible framework conditions for the health of the Danish population, the health system and the life science industry.

Structure of the strategy

The strategy is structured around four priority areas, each addressing specific challenges and opportunities, and translating the overall strategic goals into concrete initiatives. The first chapter, "A changing world", outlines how the ministry's international work is shaped by and contributes to developments in the world around us. This is followed by chapters covering the strategy's core health priorities: "Healthcare of tomorrow", "Health security for Denmark and the world" and "Health and well-being". The final chapter presents a shared approach to the implementation and follow-up of the strategy.

Priority areas

- A changing world
- Healthcare of tomorrow
- Health security for Denmark and the world
- Health and well-being



The role of the Ministry of the Interior and Health in international forums

UN

The UN General Assembly adopts resolutions and addresses health policy matters to promote global health. The Ministry of the Interior and Health contributes to these discussions and to Denmark's efforts to achieve the UN Sustainable Development Goals, both domestically and globally. The ministry regularly contributes to Danish reporting and participates in reviews and country visits to support compliance with UN conventions. The ministry also contributes to the work of the UN Human Rights Council and the International Atomic Energy Agency (IAEA).

WHO

The World Health Organization (WHO) is the coordinating and directing authority on global health. WHO sets international health standards, develops evidence-based policies, monitors disease outbreaks and advises member states on the development of their health systems. WHO also plays a central role in global health preparedness and in responding to international health crises.

Denmark's representation in WHO is coordinated by the Ministry of the Interior and Health in collaboration with the Ministry of Foreign Affairs and other relevant authorities. This collaboration takes place both globally via WHO's headquarters in Geneva and within WHO's regional office for Europe, which is based in Copenhagen.

EU

EU member states retain significant autonomy in the organisation of their health systems. However, the EU legislates in key areas such as cross-border healthcare, digital sharing of health data, clinical trials, pharmaceuticals, medical devices, cross-border health threats, radiation protection and tobacco and nicotine control. The EU also plays an important role within the WHO. In addition, it is a major source of funding for health research and innovation.

Health cooperation is anchored in the Council of Ministers for Employment, Social Policy, Health and Consumer Affairs (EPSCO), as well as in the European Medicines Agency (EMA), the European Centre for Disease Prevention and Control (ECDC), and the European Union Drugs Agency (EUDA). The ministry also collaborates with the European Commission's Directorate-General for health (DG SANTE) and the Health Emergency Preparedness and Response Authority (DG HERA).

Council of Europe

The Council of Europe promotes human rights, democracy and the rule of law. In the field of health, it works to uphold health as a fundamental human right and ensure that member states respect the rights enshrined in its conventions, both within and beyond the health system. The Ministry of the Interior and Health participates in a range of governing and expert committees, as well as in reviews and discussions on Denmark's compliance with Council of Europe conventions.

The Nordic Council of Ministers

Nordic health cooperation takes place under the auspices of the Nordic Council of Ministers for Health and Social Affairs. The Nordic Vision 2030 aims to make the Nordic region the most sustainable, competitive and socially just in the world. The cooperation focuses on health promotion and disease prevention, the sustainability of the welfare state, as well as on health preparedness and security of supply. The Ministry of the Interior and Health participates in the work of the Council of Ministers and is also involved in expert committees and networks to exchange experience and strengthen cooperation between health authorities across the Nordic region.

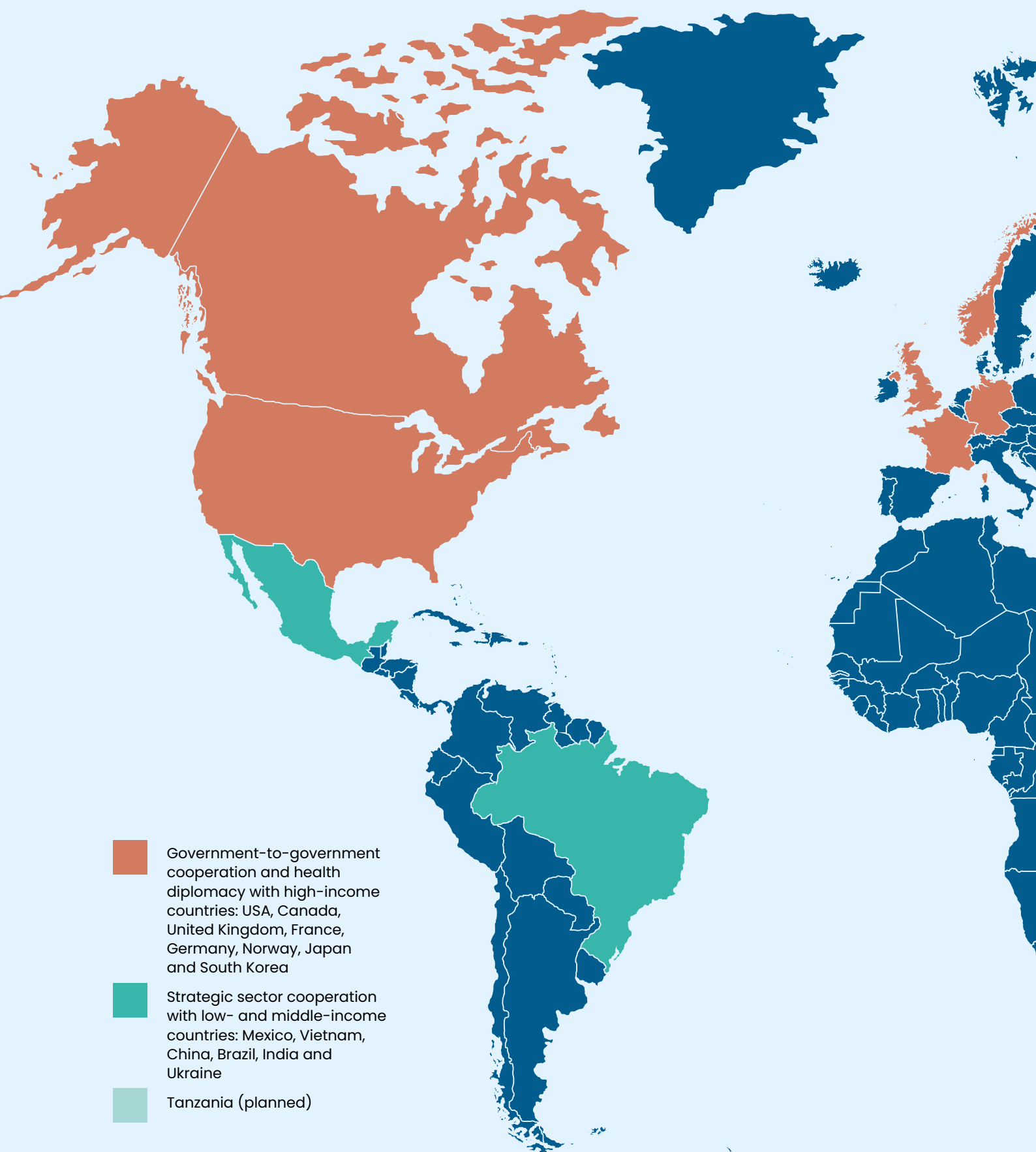
OECD

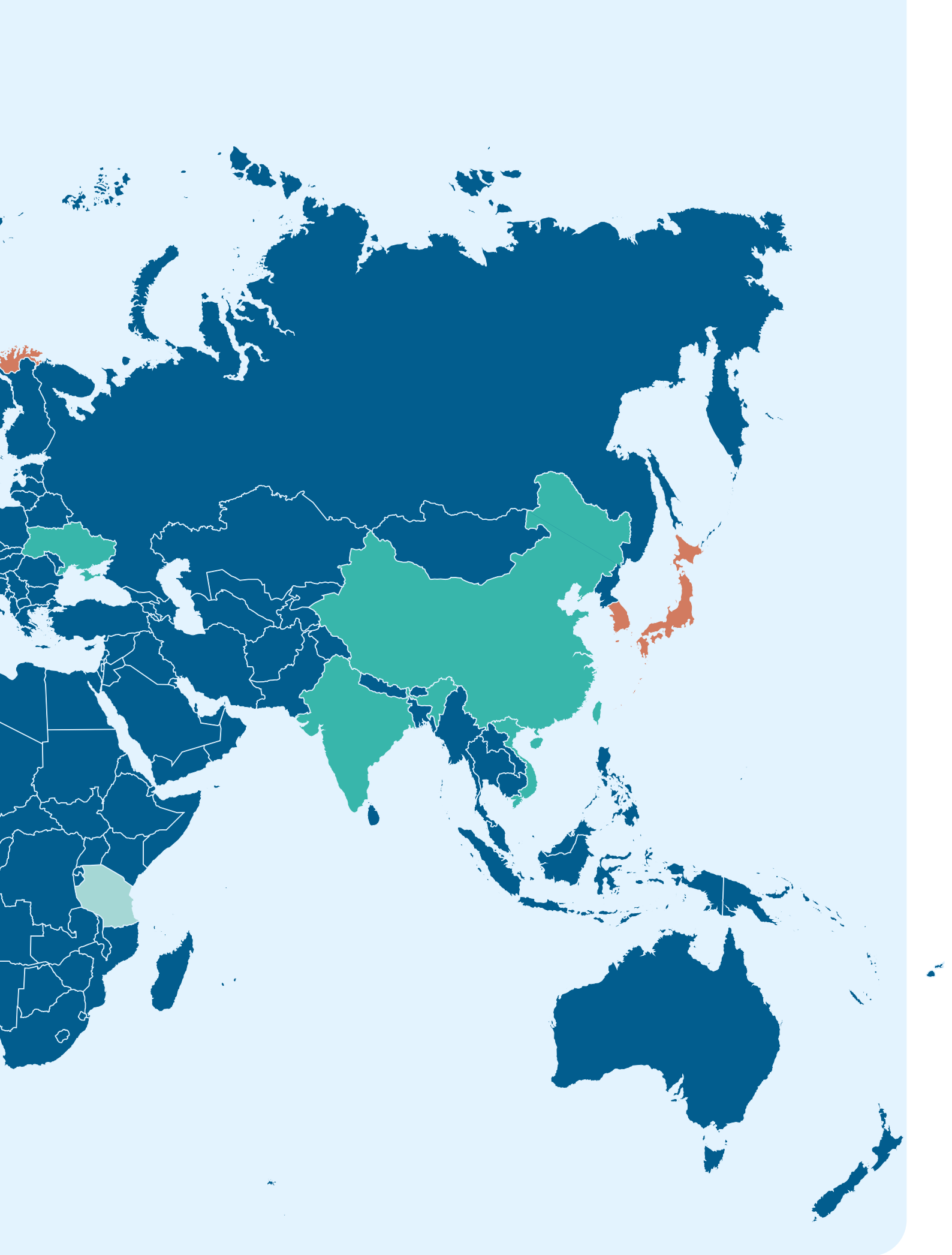
The OECD supports its member countries in developing robust, effective and patient-centred health systems. This is achieved through analysis of outcomes and resource use, as well as by promoting evidence-based policies. The Ministry of the Interior and Health contributes health data, represents Denmark in the OECD Health Committee, and collaborates with radiation protection authorities in OECD member countries within the framework of the OECD Nuclear Energy Agency (NEA).

NATO

Health is also a focus area within NATO cooperation. This includes efforts to strengthen civil-military collaboration across borders, with the ability to scale up in crisis situations. Health-related cooperation is managed by the Danish Health Authority and the Danish Armed Forces.

Bilateral government-to-government cooperation of the Ministry of the Interior and Health





Objectives

We will achieve our vision through six strategic objectives.

A changing world

OBJECTIVE 1.
Responding to a changing global landscape

Healthcare of tomorrow

OBJECTIVE 2.
Developing the Danish health system

OBJECTIVE 3.
Strengthening Denmark's position as a leading health and life science nation

Health security for Denmark and the world

OBJECTIVE 4.
Strengthening health security in Denmark and globally

Health and well-being

OBJECTIVE 5.
Promoting health and reducing health inequalities

OBJECTIVE 6.
Supporting democracy and human rights in health



A changing world

OBJECTIVE 1. Responding to a changing global landscape

The Ministry of the Interior and Health will adapt its international commitments based on Denmark's strategic interests and contribute to the achievement of the government's health, foreign, development and security policy objectives through a whole-of-government approach.

The global landscape is undergoing rapid change. There is increasing global competition and geo-political shifts, including as a result of the growing prominence of China and India on the global stage and the changing approach of the United States. Russia's unlawful invasion of Ukraine has underlined the importance of European unity and ability to act. At the same time, the strategic importance of the African region for Denmark and Europe is growing. By 2050, the African continent will be home to one in four people in the world and become the world's largest free trade bloc.

Health policy, security policy and trade policy are closely interconnected. It is therefore essential that the Ministry of the Interior and Health's international commitment reflects this new geopolitical reality and contributes to strengthening Denmark's and Europe's strategic influence.

In an uncertain world, strong alliances become increasingly important. Technical cooperation and close diplomatic relations are key instruments in Denmark's international toolbox and a cornerstone of the Ministry of the Interior and Health's international engagement.

The Ministry already has partnerships with a number of key countries in North and South America, Europe and Asia. We must safeguard these relationships, which can open doors at a time when some countries are moving away from international cooperation. At the same time, we must rethink and adapt our engagement to a changing reality.

In the coming years, the Ministry of the Interior and Health will establish new bilateral partnerships while also strengthening our efforts in the EU and the Nordic region. In doing so, we will contribute to a strong Europe and to a strong Danish engagement in Ukraine

and Africa. At the same time, some long-standing partnerships will be gradually adjusted or phased out, with a focus on preserving the results achieved through a decade of cooperation.

New partner countries

Ukraine's future is of great importance to both Denmark and Europe. Denmark is one of the largest contributors to Ukraine, where Russia's war continues to have devastating consequences for the country's population.

In the field of health, there is an ongoing need for both short- and long-term support, particularly for strengthening the Ukrainian health system. The Ministry of the Interior and Health will support Ukraine through long-term cooperation aimed at building capacity and supporting the country's path towards EU membership. At the same time, the EU's efforts in Ukraine must be maintained and strengthened, including through Denmark's contribution to a coordinated European response.

The government's 2024 strategy for strengthened Danish engagement with African countries marks both a new direction and a new approach to Africa¹. Among other initiatives, Denmark will establish cooperation between Danish ministries and agencies and sister authorities in African countries, thereby fostering equal partnerships in areas where Denmark has strong expertise.

For decades, Denmark has contributed to improving health in Africa through various bilateral and multi-lateral programmes and initiatives. The Ministry of the Interior and Health will build on these efforts and help establish strong and equal partnerships with African countries. Such cooperation will reinforce Denmark's

¹ <https://um.dk/udenrigspolitik/aktuelle-emner/afrikas-aarhundrede>

position as a reliable and innovative partner and pave the way for new diplomatic and economic opportunities. Here too, a key priority is to contribute to joint Danish and European efforts, making Europe the preferred partner for Africa.

Strengthened European multilateral cooperation

Europe is undergoing political transition, and facing challenges on multiple fronts. Defence, security and competitiveness are now at the top of the European agenda. These developments are also shaping European health policy, where the regulation of pharmaceutical products and medical devices is increasingly linked to competitiveness and security agendas and is receiving growing attention at EU level.

The Ministry of the Interior and Health actively and strategically contributes by engaging in the EU's health initiatives and policy development. With Denmark assuming the EU Council Presidency in the second half of 2025, the Ministry of the Interior and Health will be responsible for leading health policy negotiations and initiatives that aim to improve health across the member states. Following the presidency, we must build on the outcomes and relationships established to maintain our level of engagement and continue to shape the European health agenda.

At the same time, the Ministry will work to strengthen Nordic and Nordic-Baltic cooperation. There is considerable potential for the Nordic and Baltic countries to collaborate in enhancing the region's overall resilience, innovation and sustainability, including by pursuing shared interests within the EU and the WHO. Sweden and Finland have joined NATO, creating new opportunities to strengthen cooperation with Denmark's closest and like-minded neighbours in key areas such as health emergency preparedness and security of supply in light of current geopolitical developments.

In the Nordic Council of Ministers, the Ministry of the Interior and Health is focusing on, among other priorities, the supply of pharmaceutical products and antimicrobial resistance (AMR). Prevention is also a key issue across the Nordic region, where Denmark is particularly committed to promoting the physical and mental health of children and young people. Denmark's presidency of the Council of Ministers in 2026 provides an opportunity to shape the agenda and give renewed direction to Nordic cooperation in the years ahead.

At a time when the geopolitical order is under pressure and multilateral cooperation is being challenged, the need for active Danish engagement is growing. Following the United States' withdrawal from the World Health Organization (WHO), there is a need to adapt the organisation, secure sustainable financing while safeguarding its core functions. The Ministry of the Interior and Health will continue to support global health cooperation through the WHO, work to strengthen Denmark's influence on WHO policies and position Denmark as an active and constructive player. This will include commitment within key agendas such as health security, universal health coverage and sexual and reproductive health and rights.

Finally, the Ministry of the Interior and Health will work strategically to translate strong bilateral partnerships with leading countries into enhanced influence in multilateral forums. In doing so, the ministry will contribute to strengthening Denmark's voice in the EU and on the global stage, thereby creating better opportunities to deliver ambitious outcomes in response to global health challenges.

Initiatives



Strategic Sector Cooperation with Ukraine and African countries

We support Ukraine through Strategic Sector Cooperation (SSC) in the fields of mental health, pharmaceutical regulation and the fight against antimicrobial resistance (AMR). We will also establish partnerships in Africa, with Tanzania expected to become the first partner country.



Strong Danish engagement in EU legislation and health-related initiatives

We are actively engaged in EU cooperation to safeguard Danish interests in the field of health. Our focus includes data and digitalisation, security of supply, life science, the regulation of medical devices and pharmaceutical products, and cross-border health threats. The aim is to protect patient interests, promote innovation and strengthen preparedness and the response.



Strengthening the link between bilateral and multilateral efforts

We are stepping up our use of bilateral partnerships with key countries to promote Danish health policy priorities within the EU and the WHO. For example, targeted cooperation with France and Germany will help safeguard shared interests when new framework conditions are defined at EU level.

Healthcare of tomorrow

OBJECTIVE 2.

Developing the Danish health system

The Ministry of the Interior and Health will work to ensure strong framework conditions for the continued development of the health system and will seek international best practice to ensure that Danish solutions are based on the latest evidence and relevant international experience for the benefit of Danish citizens.

OBJECTIVE 3.

Strengthening Denmark's position as a leading health and life science nation

The Ministry of the Interior and Health will contribute to increasing international interest in Danish health solutions, cutting-edge research and innovation environments and unique health data, with a view to promoting Danish exports and attracting foreign investment to Denmark.

One of the Ministry's most important tasks in the coming years is to ensure that the Danish health system is fit for the future. An ageing population, a shrinking workforce and rising expectations for healthcare demand targeted efforts. At the same time, these developments offer significant potential for research, innovation and growth – all of which can benefit the health system.

Denmark is internationally recognised for having a robust health system, with particular strengths in primary healthcare, digitalisation and health data, innovative pharmaceutical products and medical devices, as well as solutions related to organisation and structure. This has led to strong international demand for cooperation and presents an opportunity to forge partnerships that benefit both patients and businesses.

We have a strategic interest in strengthening the framework conditions for the health sector and in contributing to Europe's global competitiveness. The growing international competition from countries such as China and the United States underscores the need for a common framework for research and innovation. It is crucial that Denmark takes an active part in EU efforts to secure competitive conditions that support innovation and growth. The Ministry of the Interior and Health plays a central role in navigating this complex landscape and in helping to ensure that Denmark remains at the forefront of health and life science.

Better solutions to shared challenges

There is considerable potential in exchanging experiences and engaging in cooperation with like-minded countries that face challenges and operate under conditions similar to those in Denmark. This particularly applies to the ongoing realignment of the health system towards local and primary health services.

Digitalisation and the effective use of health data are key elements of the health system of the future. Denmark has a strong foundation of comprehensive health data that are globally unique in terms of quality, scope and historical coverage. At the same time, we are among the world's frontrunners in developing and implementing digital solutions in partnership with patients and relatives, helping to improve the quality of care, patient safety and accessibility. As part of the ongoing development of the health system, the Ministry of the Interior and Health actively seeks international expertise to promote further digitalisation, innovation and the use of artificial intelligence.

Access to innovative pharmaceutical products and medical devices is equally essential in ensuring the best possible treatment. This is a fast-moving field. New treatment methods that combine pharmaceutical therapies with software components and artificial intelligence are becoming increasingly widespread.

To support the effective and safe implementation of these technologies, we are working in partnership with the world's leading medicines authorities to ensure that the necessary expertise is available in Denmark. This will enable the swift and secure approval of new treatment methods, while also establishing optimal framework conditions for Denmark's pharmaceutical and medical device industry.

Inter-agency cooperation paves the way for export

The success of Danish life science companies depends on access to global export markets. With the Strategy for Life Science², the Ministry of the Interior and Health and the Ministry of Foreign Affairs have established an effective instrument for acquiring international knowledge to benefit patients in Denmark, while simultaneously promoting our strongholds and raising international interest in Danish solutions.

We collaborate with health authorities in the United States, Canada, France, Germany, the United Kingdom, Norway, South Korea and Japan in strategically selected areas where both Danish and foreign authorities can benefit from each other's experiences.

The cooperation between health authorities in Denmark and partner countries is supported by health diplomats posted to Danish embassies, as part of a coordinated effort to raise awareness of Danish public and commercial health solutions. This bilateral agency-to-agency cooperation opens doors, builds networks and generates valuable insights into local markets, to the benefit of Danish life science companies.

In close partnership with the Ministry of Foreign Affairs, Danish embassies and Healthcare Denmark, the cooperation contributes to export promotion by showcasing Danish health solutions. This includes cooperation on study visits to Denmark, export promotion initiatives, marketing materials and participation in international conferences and trade fairs.

The effort focuses, among other things, on demonstrating the value of public-private cooperation, which is a cornerstone of the Danish health system. Here, the health system serves as a platform for new and innovative solutions, often developed in collaboration with industry.

CASE

International inter-agency cooperation and health diplomacy in support of Danish life science

Through the Strategy for Life Science towards 2030, the Ministry of the Interior and Health is working strategically to help address global health challenges and support the export of Danish health solutions. This effort is carried out in close collaboration with the Ministry of Foreign Affairs and Danish embassies. In each partner country, cooperation focuses on two or three areas within the following themes:

- 1. Regulation of pharmaceutical products and medical devices**
- 2. Health innovation and data**
- 3. Healthcare of tomorrow**
- 4. Sustainability and emerging health threats**
- 5. Prevention and treatment of non-communicable diseases.**

The model of health diplomacy and international inter-agency cooperation is designed to deliver long-term benefits by strengthening framework conditions for Danish life science, bringing home new knowledge, and building strong and lasting alliances.

² In November 2024, the Danish government launched the Strategy for Life Science Towards 2030. The strategy was prepared jointly by the Ministry of Industry, Business and Financial Affairs, the Ministry of the Interior and Health, the Ministry of Foreign Affairs and the Ministry of Higher Education and Science.



CASE

Cooperation on digital health supports Germany's digital ambitions and Danish exports

As part of the Strategy for Life Science towards 2030, the Danish Health Data Authority shares its expertise in health digitalisation with German authorities. Germany aims to strengthen digitalisation in the health system and is now using the European Health Data Space (EHDS) as a lever to intensify these efforts. Cooperation between the Danish and German health data authorities contributes experience in strategy development, data management and digitalisation, where Danish solutions in electronic medical records and telemedicine have inspired German initiatives.

Germany is one of Europe's largest markets for medical devices and health technology. Greater digitisation in Germany creates new export opportunities for Danish companies. Cooperation with the German authorities generates interest in Danish solutions and technologies.

Anchoring the cooperation in Danish priorities and competencies is essential to building a relationship of trust with our partner authorities. At the same time, cooperation must focus on areas of strategic importance for the Danish life science industry's export efforts in each country.

The Ministry of the Interior and Health will therefore strengthen its dialogue with the industry and its cooperation with Healthcare Denmark to promote Danish solutions, thereby ensuring a coordinated strategic effort that benefits Danish life science and Danish patients.

Initiatives



Strengthening dialogue through the Partnership Forum for International Health and Life Science

We are strengthening the dialogue with relevant stakeholders in Denmark through the Partnership Forum for International Health and Life Science. In cooperation with the Ministry of Foreign Affairs, we bring together public authorities and the business community to coordinate and exchange knowledge on public and private activities in our partner countries.



Strategic promotion of Danish solutions in cooperation with Healthcare Denmark

We are working with Healthcare Denmark to reinforce Denmark's position as a global frontrunner in health and life science and to promote the export of Danish health solutions. Through delegation visits, conferences and workshops, Danish solutions are presented to foreign decision-makers and companies.

Favourable European framework conditions to benefit Danish patients and life science development

To ensure that Danish patients have access to the best possible treatment and to maintain a robust health system, it is essential to safeguard Danish interests in the international decision-making fora where the regulatory frameworks are established. The EU plays a key role in shaping the framework conditions for health and life science in Denmark.

EU legislation on pharmaceutical products and medical devices is vital for patients' access to treatment, for the supply of medicines and medical devices, and for the life science industry's ability to develop, manufacture and market its products in Europe. The life science industry is an innovative driver that must help to ensure prosperity, welfare and the development of future technologies in the EU. Access to treatment and favourable framework conditions are closely interlinked in a geopolitical context where it is essential to strengthen EU's competitiveness and strategic autonomy.

The Ministry of the Interior and Health will therefore work to ensure that European health policy also contributes to creating favourable conditions for European life science companies. Among other things, we must ensure that Denmark and the EU remain attractive places to conduct clinical trials and testing, so that Danish and European patients gain early access to innovative treatments and we continue to attract investments.

Digitalisation is a key driving force in the development of the health system of the future. The establishment of the European Health Data Space (EHDS) paves the way for more integrated cross-border treatment within the EU. The Ministry of the Interior and Health works to develop solutions that improve patient care while also supporting research and innovation through better use and sharing of health data, in line with the objective of creating more integrated and data-driven health systems in Europe.

By contributing Danish experiences, we can help ensure effective implementation of the EHDS Regulation and maintain Denmark's position of strength. Realising this potential depends on data being shared within secure frameworks that take account of data protection rules, which will increasingly be defined at EU level. The Ministry of the Interior and Health also participates in broader international and European cooperation to strengthen cyber and information security both globally and in Denmark.

Artificial intelligence plays an increasingly important role in the health sector. At European level, the direction for this work has been set through the Artificial Intelligence Act of 2024. AI requires large volumes of training data, and with health data of the highest quality, Denmark has the opportunity to play a pivotal role in the development of health AI in Europe. In this context, the Ministry of the Interior and Health must help ensure that the new rules strike the right balance between innovation, patient safety and data ethics, and align with the regulation of medical devices

CASE

Denmark promotes favourable conditions for clinical trials and testing across Europe

In 2021, the Ministry of the Interior and Health published the world's first guidance on decentralised clinical trials (DCTs). This has made it significantly easier for companies to conduct DCTs in Denmark. DCTs reduce the need for physical visits to trial sites, thereby improving recruitment and increasing diversity among trial participants. Building on the Danish guidance, Denmark has led the development of a corresponding EU-level guideline, which was published in 2022.

CASE

Digital cooperation strengthens Danish citizens' access to health services in the EU

The Ministry of the Interior and Health and the Danish Health Data Authority participate in European cooperation to promote Danish citizens' access to health services within the EU. Through projects such as ePPS (e-prescription and Patient Summary) and TEHDAS2 (Towards a European Health Data Space), we contribute to strengthening patient safety and ensuring continuity of care across borders. Cooperation with countries such as Finland and Estonia has enabled Denmark to accelerate the cross-border sharing of health data in Europe.

Initiatives



Denmark must help set the direction for European regulation of pharmaceutical products and medical devices

We are working to ensure a distinctly Danish influence on European regulation of pharmaceutical products and medical devices. This includes both political efforts and the strategic placement of Danish experts in the European Commission's Directorate-General for Health and Food Safety, as well as in expert working groups, committees and negotiations within the EU system.



Targeted efforts to promote Danish interests in health data, AI and digitalisation

We are working through EU working groups and negotiations to support the implementation of the EHDS and the Artificial Intelligence Act in a way that protects citizens' rights while also fostering innovation. The focus is on secure sharing of health data, improved access to data for research and industry, and the development of harmonised AI standards that balance patient safety and ethical use with innovation.



Danish experience must contribute to Europe's future life science strategy

We are advocating for a patient-centred EU life science strategy that encourages the industry to develop innovative solutions to the health challenges we face collectively, such as chronic diseases and unequal access to health services. We share insights from Denmark's national life science strategy and in particular highlight the need for improved conditions for clinical trials and testing across EU member states.



Strengthened green transition in the health system and the life science sector

We support the efforts of the Danish regions to reduce the health system's climate footprint and collaborate with them to share knowledge and contribute to the green agenda in international contexts. In addition, we are working through a European task force and in bilateral cooperation with Sweden to advance the green transition. We aim to ensure that new regulatory requirements facing the life science sector are harmonised and aligned in a way that maintains a focus on attractive market conditions and innovation.





Health security for Denmark and the world

OBJECTIVE 4.

Strengthening health security in Denmark and globally

The Ministry of the Interior and Health will actively contribute to strengthening global health preparedness in order to prevent and address global health threats such as pandemics, antimicrobial resistance, and risks arising from climate change. This includes promoting international health cooperation across sectors and through a One Health perspective³.

Many health challenges transcend national borders. Infectious diseases can spread rapidly, and the global community faces an increasing risk of new outbreaks. At the same time, antimicrobial resistance (AMR) poses a serious threat to global health, the economy, and security.

Cross-border health threats range from natural disease outbreaks and climate change to risks stemming from the complex geopolitical landscape, wars and conflicts. These threats often interact, potentially leading to more complex scenarios and a greater need for international coordination.

Preventing and managing global health threats requires close cooperation within the WHO, the EU, the Nordic region and NATO. International cooperation is essential for ensuring robust health preparedness, security of supply, and our ability to respond to future health threats in Denmark.

Strengthened global health preparedness

Robust global health preparedness shall help mitigate the impact of health threats and strengthen health security. The international work of the Ministry of the Interior and Health also contributes to protecting health in Denmark, including patient care, when the security of supply is under pressure. The focus is both on urgent crisis responses and on the need for long-term solutions.

The WHO plays a leading role in global health preparedness, including coordinating responses to specific health threats, such as pandemics and regional disease outbreaks. By participating in political and operational initiatives within the WHO, the Ministry of the Interior and Health promotes solutions that support Danish interests while contributing to relevant global strategies.

The Ministry also supports the development and implementation of the International Health Regulations (IHR). These regulations form the foundation for global cooperation on preventing, controlling and responding to the international spread of disease, while also ensuring that unnecessary barriers to international traffic and trade are not imposed.

The COVID-19 pandemic exposed the fragility of global pandemic preparedness. Effective and timely sharing of information is essential for detecting and responding to communicable diseases. Denmark has established itself as an international frontrunner by ensuring close collaboration between human and veterinary preparedness systems, providing unique expertise and best practice. The One Health perspective offers particularly strong opportunities to detect emerging disease patterns at an early stage, including those crossing between humans and animals.

³ The One Health perspective recognises that the health of humans, animals and the environment is interconnected and mutually dependent. Many emerging infections are caused by pathogenic micro-organisms that can be transmitted between animals and humans. Global efforts must therefore be based on cooperation and cross-disciplinary approaches.



CASE

Pandemic agreement

The Ministry of the Interior and Health participates in the development of an international pandemic agreement. The aim is to provide political direction and strengthen multilateral health cooperation in relation to the prevention, management and containment of cross-border health threats as well as to mobilise resources in an area where stronger and more coordinated global action is needed. Together with the EU, Denmark is working towards a binding multilateral framework for pandemic prevention, preparedness and response to ensure that all countries are better equipped to face future pandemics.

Fragile supply chains

The COVID-19 pandemic exposed the vulnerability of global supply chains. The Ministry of the Interior and Health is therefore actively contributing to the EU's efforts to strengthen the security of supply, diversify pharmaceutical production, build up stockpiles of critical medicines and ensure access to critical pharmaceutical products and medical devices.

CASE

Danish-Indian partnership strengthens health security

Since 2024, the Ministry of the Interior and Health has been working with India to strengthen health preparedness through Strategic Sector Cooperation (SSC). India faces significant challenges related to communicable diseases and antimicrobial resistance (AMR). Statens Serum Institut is contributing expertise in areas such as bioinformatics, enhancing disease surveillance and enabling authorities to identify sources of infection more rapidly, thereby increasing the likelihood of containing outbreaks.

The cooperation provides India with access to Danish expertise and strengthens the country's health infrastructure. At the same time, it generates interest in Danish health solutions and opens up commercial opportunities in the growing Indian market. In addition to AMR and health preparedness, the partnership also focuses on access to safe medicines through improved pharmaceutical regulation.

The Regulation on Serious Cross-Border Threats to Health provides the framework for more coordinated health preparedness planning and response. This coordination takes place under the EU's Health Security Committee, supported by the European Centre for Disease Prevention and Control (ECDC), among others. Furthermore, the European Commission – through the establishment of the Health Emergency Preparedness and Response Authority (HERA) – has brought together a range of tasks related to the prevention, surveillance and management of health crises. The Ministry of the Interior and Health contributes to this work at EU level and ensures that these initiatives are developed in close dialogue with member states, so that they reflect national needs.

The Nordic countries are closely connected and have an established cooperation on health preparedness, enabling a rapid and coordinated response. The Ministry of the Interior and Health is actively engaged in further developing this cooperation, including in relation to crisis and disaster planning and response, the supply of pharmaceutical products and medical devices, and by strengthening the involvement of the Baltic countries in this work.

Finally, the Ministry of the Interior and Health prioritises cooperation with Ukraine. This takes place through sector partnerships and through the medical evacuation of Ukrainian patients for treatment in Denmark.

Initiatives



Strengthened European infection preparedness through wastewater surveillance and One Health

We contribute to stronger European infection preparedness and strengthen Denmark's networks within the EU, enabling swift action in the event of a future health crisis. We coordinate the EU-WISH project, which aims to develop wastewater surveillance as a supplement to traditional disease monitoring, as well as OH4Surveillance, which strengthens the surveillance of zoonoses⁴ through a One Health approach.



Nordic preparedness for crises and disasters

We participate in Nordic preparedness groups, such as the Svalbard Group, and in formalised cooperation on radiation protection and nuclear safety. This enhances collaboration between the Nordic countries and ensures a comprehensive approach to crisis management and emergency planning for, among other things, natural disasters, radioactive exposure, accidents and acts of terrorism.



Strengthened international cooperation to improve and streamline vaccine efforts

We strengthen professional exchange across the Nordic region and the EU to ensure the effective evaluation of new vaccines and to improve the implementation of national vaccination programmes.

4. Zoonoses are diseases that are transmitted between animals and humans

Preparing to address emerging health threats

The evolving geopolitical landscape introduces new threats, including hybrid incidents and migration flows. These developments present new and significant challenges for health systems.

Enhanced cooperation with like-minded countries is therefore essential to achieving the strategic objectives of the Danish health system. The Ministry of the Interior and Health thus prioritises close cooperation with NATO, the EU and the Nordic countries, as well as under the auspices of the United Nations' International Atomic Energy Agency (IAEA).

Through participation in international networks and research projects, Denmark can further build expertise on the health impacts of climate change. The objective is to strengthen research as well as the evidence base so that the authorities can provide timely, evidence-based guidance on how climate change may affect public health and preparedness in the health sector. Denmark and Danish organisations possess unique data that can help shed light on these challenges.

Initiatives



Cooperation in NATO and the EU on cross-border health threats

We are strengthening cooperation on health preparedness within NATO and the EU, with a focus on civil-military cooperation and the management of mass-casualty incidents. We participate in the EU's Health Security Committee (HSC) and contribute to coordination between NATO and the EU, as well as among Member States, on preparedness planning.



Greater insight into the link between climate change and public health

Through international networks, we are enhancing our understanding of how climate change impacts public health. We take part in research projects and collaborate with international partners to improve the health system's preparedness for climate-related health challenges.



AMR – A Danish priority

Antimicrobial resistance (AMR) poses a significant threat to global health and the economy. AMR arises when bacteria, viruses, fungi and parasites develop resistance to the pharmaceutical products normally used to combat them. Resistance spreads across borders, driven by antibiotic use in humans, animals and plants, and undermines the ability to treat infections effectively.

Denmark has a strong tradition of surveillance, prevention and the prudent use of antibiotics. Through international cooperation, we can share Danish experiences and expertise to strengthen the global response to AMR and safeguard the effectiveness of antimicrobial medicines in the future.

The Ministry of the Interior and Health, in collaboration with the Ministry of Foreign Affairs, works to keep AMR

high on the global agenda – including within the WHO – and participates in EU initiatives to improve the implementation of national action plans and infection control measures. The Ministry of the Interior and Health and the Ministry of Foreign Affairs also contribute to capacity building in low- and middle-income countries through Strategic Sector Cooperation and support to the International Centre for Antimicrobial Resistance Solutions (ICARS).

With a new national action plan on antimicrobial resistance in the health sector, Denmark will further strengthen its international commitment and cooperation on AMR. This work will take place across a wide range of fora, including the WHO, the EU's Health Emergency Preparedness and Response Authority (HERA), relevant EU projects, and bilaterally through the Ministry of the Interior and Health's Strategic Sector Cooperation (SSC) programme.

CASE

ICARS

To support the efforts to reduce AMR efforts in low- and middle-income countries, the Danish government established the International Centre for Antimicrobial Resistance (ICARS) in 2018. ICARS supports the global fight against AMR by assisting low- and middle-income countries in implementing evidence-based, context-specific and cost-effective interventions. ICARS operates across the One Health spectrum, covering the agricultural, health and environmental sectors. ICARS was initially established within the Ministry of the Interior and Health and became an independent organisation with an international board in 2022.



In 2019 high global resistance levels
are estimated to have caused

1,27 million deaths



By 2050, that number is
expected to exceed

10 million deaths

Initiatives



European guidance on antimicrobial resistance through a new reference laboratory

In cooperation with the European Centre for Disease Prevention and Control (ECDC), we will advise the European Commission and Member States on diagnostics, surveillance and reporting of antimicrobial resistance through the newly established European reference laboratory for AMR.



EU cooperation on national AMR action plans

Through the EU project JAMRAI-II, we are working to strengthen efforts to combat AMR via a One Health approach. The project focuses on the development of national action plans, antimicrobial stewardship, infection prevention and control, surveillance, and ensuring access to antibiotics.



Nordic and European efforts to secure access to antimicrobials and critical pharmaceutical products

We are working to improve the supply of antimicrobials and critical pharmaceutical products through Nordic cooperation on a joint procurement model. We are sharing our experiences with the EU, where there is growing interest in improved procurement practices. At the same time, we are engaged in the Commission's legislative initiative on critical medicines with the aim of strengthening Europe's security of supply and production capacity.



High-level representative to strengthen Denmark's international AMR efforts

We are appointing a high-level representative to represent Denmark in international fora, based on a One Health approach. The representative will promote Danish solutions, influence the international debate and ensure that Denmark remains a leading and reliable international partner.



Continued support for and promotion of ICARS' global AMR efforts

In 2018, Denmark took the initiative to establish ICARS to develop and implement AMR solutions in low- and middle-income countries. Together with the Ministry of Foreign Affairs, we will secure the organisation's financial foundation towards 2030 and take on a leading role in promoting ICARS internationally.



DTU as a WHO Collaborating Centre

Denmark will increase its support for the WHO's global AMR efforts through the National Food Institute at the Technical University of Denmark (DTU) as a WHO Collaborating Centre. In this role, we will support the WHO in carrying out capacity-building activities, developing guidelines and tools to facilitate the implementation of advanced genome sequencing methods, improving laboratory capacity worldwide and strengthening AMR surveillance.

Health and well-being

OBJECTIVE 5.

Promoting health and reducing health inequalities

The Ministry of the Interior and Health will promote public health, reduce health inequalities and uphold the principle of prioritising the most vulnerable people (leave no one behind).

OBJECTIVE 6.

Supporting democracy and human rights in health

The strategy is founded on core values of democracy and human rights. In the field of health, this includes standing together with the EU and other like-minded countries to promote universal access to healthcare, as well as sexual and reproductive health and rights (SRHR).

In recent decades, we have seen significant progress in global health. Child mortality has been more than halved⁵, and average life expectancy is higher than ever before⁶. However, these advances conceal major inequalities, both globally and within Denmark.

Non-communicable diseases such as cardiovascular disease, cancer and diabetes account for around 75 percent of all deaths worldwide. 80 percent of which occur in low- and middle-income countries. Traditional development aid continues to play a key role, but is not sufficient on its own. Low- and middle-income countries are increasingly calling for equal partnerships, and here the Ministry of the Interior and Health can make a valuable contribution drawing on Danish experience and solutions, in line with Denmark's Strategy for Development Cooperation and the Strategy Africa's Century.

Within Denmark, there are also significant social and geographical health inequalities. Free and equal access to healthcare is essential to address these challenges and to achieve health and well-being for all population groups. This requires stronger prevention efforts, and a health system built on a robust primary sector, where services are accessible to everyone.

There is considerable potential in cooperating with and drawing inspiration from our Nordic neighbours. At the same time, a targeted international effort is needed to ensure that Denmark and the EU are better

equipped to counter the harmful practices of the tobacco and nicotine industry, including the introduction of new tobacco and nicotine products.

International experience to contribute to a healthier population in Denmark

Prevention is one of the keys to ensuring that as many people as possible enjoy long and healthy lives. There is a need to strengthen preventive efforts, particularly in relation to smoking, which remains the leading preventable cause of illness and death in both Denmark⁷ and the EU⁸. At the same time, a growing number of children and young people are experiencing mental health challenges or obesity, and health inequalities are increasing across the population.

As part of the Health Reform of 2024, Denmark will introduce a Public Health Act to strengthen structural prevention at municipal level and create frameworks that promote good physical and mental health and well-being.

The Ministry of the Interior and Health will draw on knowledge and inspiration from countries facing similar challenges and with experience of comparable initiatives. In the area of public health, it is particularly relevant to exchange experiences with the Nordic countries and to gather targeted insights, for example on the prevention of obesity.

5. <https://data.unicef.org/resources/levels-and-trends-in-child-mortality-2024/>

6. <https://population.un.org/wpp/>

7. <https://www.sst.dk/-/media/Udgivelser/2023/Sygdomsbyrden-2023/Risikofaktorer-Sygdomsbyrden-2023.ashx>

8. https://health.ec.europa.eu/tobacco/overview_en

CASE

Inspiration from Iceland in the development of “Fælles om Ungelivet”

Fælles om Ungelivet (“Together for youth life”) is a national programme aimed at creating a healthier culture around alcohol and substance use among young people in Denmark. The programme is a partnership between the Danish Health Authority, TrygFonden and 15 municipalities. It builds on Icelandic experience where systematic interventions have led to significant reduction in young people’s alcohol and substance consumption.

The Danish Health Authority has drawn on the Icelandic model and works systematically with data-driven interventions to strengthen protective factors and mobilise adults in local environments.

Across Europe, there is a growing use of new nicotine products among children and young people. Prevention efforts are particularly focused on preventing children and young people from using these harmful products.

The EU Tobacco Products Directive is due for revision. As part of a Prevention Plan of 2023, a political mandate was given to work towards a revised directive, ensuring that Denmark and the EU are better equipped to respond to harmful new products and the marketing strategies of the tobacco and nicotine industry. At the same time, the Ministry of the Interior

and Health is working to ensure that each member state retains the right to go further than the directive, including phasing out tobacco and nicotine products entirely.

The Ministry is also engaged in cooperation on the WHO Framework Convention on Tobacco Control (FCTC) with a particular focus on preventing tobacco use among children and young people. In this context, we are also advocating for greater global attention to the use of new nicotine products among children and young people, which are currently not covered by the Convention.

Initiatives



Ambitious EU action against tobacco and nicotine

We are working to secure stricter regulation of tobacco and nicotine products in the upcoming revision of the EU Tobacco Products Directive. Our aim is to ensure that new and emerging products are included and that member states have the option to go further than the directive, including phasing out tobacco and nicotine products to protect public health.



Nordic cooperation on preventing tobacco and nicotine use among children and young people

We draw on the Nordic countries’ different experiences and approaches to preventing tobacco and nicotine use among children and young people, including through our annual Nordic Tobacco and Nicotine Network Meeting. This cooperation strengthens the ability of both Denmark and the other Nordic countries to counter the marketing efforts of the industry.



Denmark’s new Public Health Act draws on inspiration from Norway

As part of the Health Reform Agreement of 2024, a Public Health Act will be introduced from 2027 to strengthen public health and reduce health inequality. The act will be developed with inspiration from countries such as Norway, which has had a Public Health Act in place since 2012.

Strengthening health systems in low- and middle-income countries

Many developing countries are experiencing a rising prevalence of non-communicable diseases. At the same time, infectious diseases remain a major challenge. This calls for a transformation of the health system, new technologies and new competencies. A weak primary health sector puts pressure on hospitals and makes it difficult to manage complex care pathways. In many countries, women and girls in particular face barriers to accessing health services, including sexual and reproductive health and rights (SRHR).

Through Strategic Sector Cooperation (SSC), the Ministry of the Interior and Health has worked closely for over a decade with the Ministry of Foreign Affairs and Danish embassies to support capacity building in partner countries. Danish experiences and expertise in areas such as pharmaceutical regulation, primary healthcare and chronic disease management is in high demand. There is also significant international interest in Denmark's long-term, cross-sectoral approach to mental illness and mental health, as outlined in the 10-year action plan for strengthening mental health.

This work has positioned Denmark as a source of inspiration for the health ambitions of partner countries. However, the potential is far greater. With a Strategic Framework Agreement with the Ministry of Foreign Affairs from 2024, the Ministry of the Interior and Health will use the cooperation with health agencies in low- and middle-income countries to position Denmark at the centre of a joint European global health effort. At the same time, we will engage Danish businesses and foundations so they can benefit from the growing international interest in Danish solutions and improved access to decision-makers. The aim is to establish equal partnerships that both improve health outcomes in our partner countries and promote Danish interests.

Successfully translating Danish expertise and solutions into local action requires a deep understanding of local contexts. The Ministry of the Interior and Health's work to address health challenges in low- and middle-income countries therefore also helps strengthen the Ministry's own competencies and capacity for international cooperation.

CASE

Strategic Sector Cooperation (SSC)

Since 2015, the Ministry of the Interior and Health has contributed to strengthening capacity in the health systems of partner countries through peer-to-peer cooperation between government agencies. The cooperation is based on equal partnerships and pursues three objectives:

1. To improve access to health services in partner countries through capacity building in the following focus areas:
 - a. Coherent, efficient and quality health services for non-communicable diseases (NCDs)
 - b. Regulation of pharmaceuticals and medical devices, and
 - c. Combating health threats from communicable diseases and antimicrobial resistance (AMR)
2. To strengthen bilateral relations
3. To pave the way for Danish commercial solutions in the longer term

The work is funded through development assistance and forms part of Denmark's Strategy for Development Cooperation.

CASE

Danish–Brazilian cooperation strengthens the health system and creates market opportunities

Since 2016, the Ministry of the Interior and Health has contributed, through Strategic Sector Cooperation (SSC), to the digitalisation of Brazil's health system and to improving the efficiency of the country's medicines authorisation processes. The Danish Health Data Authority has supported the development of Brazil's national digital health strategy (2020–2028), which has led to more integrated care and increased use of health data in research. At the same time, the Danish Medicines Agency has assisted Brazil's medicines authority in halving its backlog of authorisations and doubling the number of approved products.

The cooperation has strengthened Brazil's health system and improved the market conditions for Danish companies in digital health and life science, where greater regulatory transparency and improved digital infrastructure are opening up new opportunities. This demonstrates how the Ministry of the Interior and Health's Strategic Sector Cooperation generates lasting results for both health systems and industry.

Initiatives



Strategic Sector Cooperation (SSC) as a catalyst for Danish and European engagement in partner countries

We work strategically with outreach and communication to strengthen synergies with the efforts of the European Commission and other member states in our SSC partner countries. At the same time, we aim to engage more Danish stakeholders, ensuring a strong and sustainable Danish footprint.



Strengthening vaccine development and capacity building through partnerships

We collaborate with research institutions, foundations and health authorities on the development of new vaccines, including those against tuberculosis and malaria. Through these partnerships, we help build capacity in Africa, contribute to improved health protection and support sustainable solutions for combating future diseases.

A strong WHO

The World Health Organization (WHO) plays a leading role in setting international norms and standards and advising member states on the development of their health systems. In doing so, WHO drives global progress towards more resilient health systems, grounded in strong primary healthcare and universal health coverage (UHC).

In a rapidly changing world, support for WHO cannot be taken for granted. There is a risk that decades of progress in global health could be lost due to geopolitical and ideological fragmentation. A robust and well-functioning WHO is essential for maintaining global consensus on key issues such as health security, women's and girls' health, the monitoring of disease outbreaks, and the management of misinformation.

For this reason, the Ministry of the Interior and Health actively contributes to WHO's work and seeks to influence the priorities and technical focus of the organisation. A strong Danish voice is needed on key agendas, including health security and AMR, primary healthcare, chronic disease management and the promotion of mental health. This work is carried out in close cooperation with the Ministry of Foreign Affairs.

Through its engagement in WHO and with other international actors, the Ministry of the Interior and Health helps shape global health strategies and ensures that Danish expertise and solutions and solutions are reflected in international efforts.

The right to health

Democracy, freedom and human rights are core values in Denmark's international cooperation. The Ministry of the Interior and Health works to promote universal health rights through international organisations such as the EU and WHO, and to ensure that human rights are respected in the field of health in Denmark.

Sexual and reproductive health and rights (SRHR) are a priority, including access to comprehensive sexuality education, modern forms of contraception and safe abortion. Denmark cooperates with like-minded countries to counter increasing pressure to weaken these rights, and to support WHO's efforts to prevent sexual exploitation, abuse and harassment.

The Ministry of the Interior and Health also participates in interministerial efforts to ensure that human rights are upheld in Denmark, including by supporting reporting and review processes under the UN and the Council of Europe, which help identify areas for improvement in the Danish health system.

Initiatives



Strengthening WHO's leadership and financial sustainability

We are working to consolidate WHO's role as the leading global health organisation. We contribute to reinforcing WHO's core functions, securing sustainable financing and improving decision-making processes. In addition, we actively participate in WHO's governing bodies and promote collaboration with non-state actors to strengthen the normative role of the organisation.



Intensified cooperation with WHO's regional office in Copenhagen

We are intensifying cooperation with WHO's regional office for Europe in Copenhagen to advance shared health objectives. We engage relevant stakeholders in a strong technical dialogue and contribute to the development and implementation of effective health strategies in Denmark and across Europe.



Implementation and follow-up

With this strategy, we set a clear direction for the Ministry of the Interior and Health's overall international commitment. The strategy is grounded in a shared vision to maintain and strengthen Denmark's global recognition as a leading health nation, while leveraging our international influence to create sustainable solutions and secure the best possible conditions for the health of the Danish population.

Achieving the vision and objectives of the strategy in practice will require sustained effort. It will also require ongoing evaluation, coordination and prioritisation across the Ministry and its agencies. To this end, a steering group for international cooperation will be established across the Ministry of the Interior and Health.

It is expected that new international opportunities will emerge, while some existing initiatives may come to an end or lose relevance. To ensure that the Ministry engages in the right fora and initiatives aligned with the strategy's objectives, the steering group will continuously assess the relevance and potential implications of new opportunities. The steering group will also consider proposals to de-prioritise international activities that are not deemed to contribute sufficiently to the achievement of the strategy's goals. In doing so, the steering group will focus on cross-cutting initiatives, efforts of special relevance to the government's political priorities and initiatives that due to their resource implications may impact the overall capacity of the organisation to implement the strategy. The steering group's mandate will be defined in terms of reference.

The Ministry of the Interior and Health will also prioritise cooperation with other ministries and explore opportunities for collaboration with private actors and foundations that can help achieve the strategy's objectives, for example through specific projects in partner countries or by encouraging private sector engagement in these countries. To ensure a coordinated approach, this work will be included in the strategic discussions of the steering group.

The Ministry's international steering group will follow up on the strategy annually to assess progress, adjust initiatives as needed, and generate learning that can strengthen the strategic effort in both the short and long term. The Ministry's joint management forum *Koncernledelsesforum*, comprising agency director generals and the permanent secretary, will consider a mid-term review of the strategy and assess whether adjustments or additional measures are needed.

Initiatives

A changing world

- Strategic Sector Cooperation with Ukraine and African countries
- Strong Danish engagement in EU legislation and health-related initiatives
- Strengthening the link between bilateral and multilateral efforts

Healthcare of tomorrow

- Strengthening dialogue through the Partnership Forum for International Health and Life Science
- Strategic promotion of Danish solutions in cooperation with Healthcare Denmark
- Denmark must help set the direction for European regulation of pharmaceutical products and medical devices
- Targeted efforts to promote Danish interests in health data, AI and digitalisation
- Danish experience must contribute to Europe's future life science strategy
- Strengthened green transition in the health system and the life science sector

Health security for Denmark and the world

- Strengthened European infection preparedness through wastewater surveillance and One Health
- Nordic preparedness for crises and disasters
- Strengthened international cooperation to improve and streamline vaccine efforts
- Cooperation in NATO and the EU on cross-border health threats
- Greater insight into the link between climate change and public health
- European guidance on antimicrobial resistance through a new reference laboratory
- EU cooperation on national AMR action plans
- Nordic and European efforts to secure access to antimicrobials and critical pharmaceutical products
- High-level representative to strengthen Denmark's international AMR efforts
- Continued support for and promotion of ICARS' global AMR efforts
- DTU as a WHO Collaborating Centre

Health and well-being

- Ambitious EU action against tobacco and nicotine
- Nordic cooperation on preventing tobacco and nicotine use among children and young people
- Denmark's new public health act draws on inspiration from Norway
- Strategic Sector Cooperation (SSC) as a catalyst for Danish and European engagement in partner countries
- Strengthening vaccine development and capacity building through partnerships
- Strengthening WHO's leadership and financial sustainability
- Intensified cooperation with WHO's regional office in Copenhagen

